



Agenda item:

[No.]

Cabinet

On 08 September 2009

Report Title. **North London Waste Plan – Preferred Options**

Report authorised by **Niall Bolger, Director of Urban Environment**

N Bolger .27th August 2009.

Contact Officer : **Ismail Mohammed, x2686, ismail.mohammed@haringey.gov.uk.**

Wards(s) affected: **All**

Report for: **Key Decision**

1. Purpose of the report

- 1.1 To agree the Preferred Options report of the North London Waste Plan for the purpose of consultation.
- 1.2 To authorise the Director of Urban Environment in conjunction with Councillor Canver, Cabinet Member for Enforcement and Safer Communities (with responsibility for Planning Policy and Development Management) to agree any consequent minor changes prior to consultation.
- 1.3 To agree the supplemental Memorandum of Understanding.

2. Introduction by Cabinet Member

- 2.1 This report provides the progress of the Preferred Options consultation draft of the North London Waste Plan which was delayed earlier this year by the seven borough partnership in order to carry out further viability research and assessment. This has resulted in the extension of the timetable and work programme.
- 2.2 The North London Waste Plan Preferred Options is a joint development plan

document (DPD) which sets out the preferred approach on site allocation for waste management within the seven North London Boroughs.

- 2.3 The extended timetable and work programme will have an associated small increase in the expenditure for the employment of the Programme Manager (currently employed by LB Camden).
- 2.4 The supplemental Memorandum of Understanding is proposed in order to formalise the financial requirements caused by the delay.

3. State link(s) with Council Plan Priorities and actions and /or other Strategies:

- 3.1 The North London Waste Plan is a key development planning document that will identify potential waste and recycling sites in the seven partner boroughs in the North London waste area including sites in Haringey. The Plan is for the seven boroughs, namely LB Barnet, LB Camden, LB Enfield, LB Hackney, LB Haringey, LB Islington and LB Waltham Forest; covered by the North London Waste Authority.
- 3.2 Identifying potential recycling and waste sites will enable Haringey to meet the strategic objectives of Priorities 1. Making Haringey one of London's greenest boroughs and of Priority 2. Creating a Better Haringey: cleaner, greener and safer. The identification for potential waste management sites is an important contribution to the practical achievement of these priorities.
- 3.3 The North London Waste Plan is a site allocation development plan document that takes forward the waste policies of the Unitary Development Plan by specifically identifying suitable waste sites. The preparation of this plan includes a continuous risk management assessment process.
- 3.4 The North London Waste Plan is achieving an economy of scale by working with 6 other boroughs to develop the Plan and the required accompanying documents and processes. The Plan will be subject to Sustainability Assessment, Habitat Directive Screening Assessment, Equalities Assessment and Strategic Flood Risk Assessment. The Strategic Flood Risk Assessment is available for other plans and policy development documents throughout the Council.
- 3.5 The process of developing the North London Waste Plan is not to be confused with the North London Waste Authority procurement process which is a separate initiative to identify waste sites for the North London Waste Authority to purchase. The North London Waste Plan is a town planning document and not a waste management strategy.

4. Recommendations

- 4.1 To agree the Preferred Options report of the North London Waste Plan for the purpose of consultation (Appendix 1) and as set out in Section 8 of the Report.
- 4.2 To authorise the Director of Urban Environment in conjunction with Councillor Canver, Cabinet Member for Enforcement and Safer Communities (with responsibility for Planning Policy and Development Management) to agree any consequent minor changes prior to consultation.
- 4.3 To agree the supplemental Memorandum of Understanding (Appendix 2).

5. Reason for recommendations

- 5.1 The North London Waste Plan is being developed by seven boroughs: Haringey, Barnet, Camden, Hackney, Islington, Waltham Forest and Enfield. The Plan will identify sites within these seven north London boroughs that are potentially suitable for waste management use.
- 5.2 A public consultation on the Plans Issues and Options, discussing priorities for the criteria for the site identification process, was undertaken during January and February 2008. The consultation was wide reaching; however it kept to the original timetable and was within budget. In response to the consultation a long list of sites was drawn up and assessed against agreed criteria.
- 5.3 The long list of sites have been narrowed down into a short list using number of criterion. Following the approval of Members this short list of sites was to make up the next stage of public consultation in May 2009 as the Preferred Options for the North London Waste Plan. This consultation was delayed as boroughs representatives requested further site assessment in terms of site viability. Therefore, in addition to the delay of three months from the original timetable which occurred in the Autumn of 2008, there is an additional delay to allow the shortlist of sites to be assessed for viability. This period of assessment has estimated to be four calendar months. The timetable changes are set out below.
- 5.4 The timetable for the North London Waste Plan giving proposed changes.

Timetable for Preparation of the North London Waste Plan (NLWP)

(changes are highlighted in **bold**)

Milestone	Original Target	2008 Amended	2009
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		Target	Amended Dates
Prepare Draft Issues and Options Paper	Jan 07	-	-
Public participation on Issues and options	Jan-Feb 08	-	-
Publish and Consult on Preferred Options	Jan-Feb 09	May 2009	Oct 2009
Pre-submission Consultation	---	Feb-March 2010	Nov 2010
Submission to Secretary of State	Sept 09	July 2010	March 2011
Examination By Inspector	March 2010	Oct 2010	June 2011
Inspectors Report Published	Aug 2010	Feb 2011	Sept 2011
Adoption	Dec 2010	June 2011	Dec 2011
Sustainability Appraisal	Jan 07 – Dec 2010	Jan 07 – Dec 2010	Jan 07 – Nov 2011
Equalities Impact Assessment	Jan 07 – Dec 2010	Jan 07 – Dec 2010	Jan 07 – Nov 2011

5.5 The movement of the timetable has financial impacts. These arise from further **extra project management costs** from the additional time and **changes to the phasing of expenditure. These costs have been estimated.**

5.6 The consultants Mouchel are working on the Plan and are managed by the Programme Manager employed on behalf of the seven borough and based at Camden Council. The additional costs to the original programme are for the extended period that the Programme Manager will be required. This is detailed in **Section 10, Service Financial Comments** below.

5.7 The amended timetable has approval from the GLA and the Haringey Local Development Framework timetable will be updated accordingly. The timetable alterations have been successfully put into Haringey staff work programmes.

6. Other options considered

6.1 As this report is updating Members on the ongoing progress of the joint development planning document North London Waste Plan, there is no opportunity for considering alternative options.

7. Summary

- 7.1 The North London Waste Plan is a joint waste development plan document being drawn up by Barnet, Camden, Enfield, Hackney, Haringey, Islington and Waltham Forest. The first stage - *Issues and Options* - was consulted on in early 2008 and the preferred options report is now ready for ratification by each borough before going to public consultation during October/November for a minimum of six weeks. The preferred options report sets out a preferred approach on site allocation and establishes a policy and monitoring framework for the Plan.
- 7.2 The Mayor has allocated to each borough an amount of waste, referred to as the apportionment, for which boroughs have to make site provision. The preferred approach is to meet the apportionment by: safeguarding and where appropriate intensifying existing waste management sites, by re-orientating existing transfer stations into waste management sites and by identifying a small number of additional sites that may be used if the existing sites prove unsuitable.
- 7.3 The completion date given in 2008 for the Plan was December 2010. It is now likely to be November 2011. As a consequence of this change, the timetable has been provisionally revised and will extend further into the 2011 financial year with small additional associated programme manager costs. There may be extra cost for the consultants commissioned to develop the Plan but this has not been confirmed at this stage. Appropriate approval for additional expenditure will be sought.
- 7.4 The Plan complements but is different in scope to the North London Joint Waste Strategy drawn up by the seven boroughs and the North London Waste Authority.

8. Preferred Options Document

- 8.1 The Preferred Options Document of the North London Waste Plan has three main aspects and these are ;
1. to set out how much land for waste the Plan must make provision for,
 2. to select a number of sites where waste facilities could be sited, and
 3. to set out a policy and monitoring framework to enable land use decisions to be made.
- 8.2 The overall approach of the preferred options can be summarised as:
- a. safeguarding and where appropriate intensification of existing waste management sites,
 - b. re-orientation of existing waste transfer stations into waste management facilities, and
 - c. identification of ten additional sites to enable the boroughs to meet the Mayor's apportionment, meet the needs of the North London Waste Authority and to allow for a level of flexibility.

- 8.3 The Waste Plan is required to help meet the Mayor's target for London to become 85% self-sufficient in the management of waste by 2020. This means London will be largely dealing with its own waste instead of sending it to landfill in the counties around London. To ensure that London achieves self-sufficiency, each borough has been asked to identify sites to deal with a proportion of London's total waste that has been allocated to each borough in what is known as the apportionment. The seven boroughs are pooling their apportionments.
- 8.4 To meet the apportionment the North London boroughs need to identify land sufficient to deal with nearly 2.4 million tonnes of waste per annum by 2021. The existing waste management facilities (assuming they operate at 75% of their licensed capacity) deal with nearly 1.4 million tonnes per annum. We need to find land sufficient to deal with this gap of 1 million tonnes per annum. Using information in the London Plan (Chapter 4(4A/8) Planning for Waste) to convert this tonnage into land, the land requirement is between 25.4 to 28.4 hectares.
- 8.5 There are 24 waste transfer stations in North London. If facilities that are less than 0.25 hectares in size are disregarded, there are 16 waste transfer stations that can reasonably be re-orientated into waste management facilities. This provides 14.3 hectares of land towards meeting the apportionment and bringing down the gap to identify between 11.1 and 14.1 hectares of land.
- 8.6 In their Outline Business Case the North London Waste Authority sets out how they are seeking three large sites in the west, central and eastern parts of the area to provide facilities for Mechanical Biological Treatment (MBT), Anaerobic Digestion and Materials Recovery Facilities (MRF). Together these requirements equate to roughly 18 hectares. They also are seeking sites for Household Waste Recycling Centres in Barnet and North East Enfield. This equates to an additional 2 hectares. The North London Waste Authority site requirements total around 20 hectares.
- 8.6 Sites have been assessed and scored using a range of criteria including potential for energy generation, proximity to main roads, rail and waterways, proximity to open land, proximity to residents, and access to the site. Only the highest scoring sites have been identified within this plan as they represent the most suitable sites for waste management use according to the environmental, social and economic criteria against which the sites were assessed.
- 8.7 The preferred options report sets out a sequential policy approach for developers of waste facilities in North London. First they must consider the existing waste management sites (schedule A) for redevelopment or possible intensification. If these are not suitable, developers should consider the re-orientation of existing transfer station sites (schedule B) into waste management facilities. If both of these are unsuitable developers can turn to potential new waste sites (schedule C). Only in exceptional circumstances can non-allocated sites be put forward for waste development.

8.8 The preferred options report sets out a list of sites for Schedule C. The list includes four large sites suitable for the North London Waste Authority and other operators. It also includes six small sites suitable for Household Waste Recycling Centres and other small operators.

8.9 Short List of Possible Waste Management Sites (Schedule C of the Preferred Options).

Size	Site Area	Borough	Description
LARGE	3.70	Barnet	Site on Edgeware Rd and Geron Way
LARGE	3.53	Enfield	Martinbridge IE
LARGE	6.21	Haringey	Friern Barnet SW (Pinkham Way)
LARGE	4.98	WF	Rigg Approach
SMALL	0.53	Barnet	Victory Park
SMALL	0.90	Barnet	Network Rail land at Aerodrome Rd
SMALL	0.63	Enfield	Makanji House, Kynoch Road
SMALL	0.82	Enfield	Building premises, Kynoch Rd
SMALL	1.95	Enfield	Nobel Road
SMALL	2.40	Haringey	Marsh Lane

8.10 These ten additional sites total 25.65 hectares. The land area in Schedule C therefore is sufficient to meet apportionment, the site requirements of the North London Waste Authority and provide some flexibility in terms of site availability. Within the list are two sites which have been assessed as suitable and which the North London Waste Authority are actively pursuing as part of their outline business case. Their preferred site in the east of the area is not in the list because that site has been identified in Enfield's emerging core strategy as a mixed use site and is therefore not available. However two other large sites have been identified that would be suitable.

8.11 The preferred options report now contains planning policies as a result of comments received at the issues and options stage. There are seven policies proposed dealing with a range of waste specific issues. The policies set out the proposed sequential approach for development, the safeguarding of existing waste management sites and how applications on non-allocated sites will be dealt with. Another policy sets out how new waste management facilities should meet requirements with regard to design, traffic assessments, visual impact and environmental impacts. In addition there are policies relating to re-processing and re-manufacturing and about opportunities for decentralised energy and ensuring that construction and demolition waste is dealt with on site.

8.12 Any planning application for waste facilities will be dealt with by the borough in

which the application is made. The application will be assessed against the London Plan, that borough's local development framework and the North London Waste Plan.

- 8.13 Monitoring of the North London Waste Plan will be crucial. This requires that data and information are collected and reviewed by the boroughs on an annual basis in order that trends can be examined and problems identified and managed through the Plan review process. Key indicators are proposed to be reported each year as figures for the combined authorities. These will include total waste arising and total waste management capacity given planning consent in the previous year (on safeguarded sites and on new sites). Such information will be compared with the predicted waste arising and the apportionment to ensure that there is not an over or under provision of waste management sites in North London.

9. Supporting Documents

- 9.1 The government requires a sustainability appraisal of the North London Waste Plan to be carried out, and the appraisal process is central to the process of preparing the Plan. It involves testing the Plan against an agreed set of economic, social and environmental criteria throughout the preparation process. A sustainability appraisal has been made of the preferred options report and has informed the report as it has developed.
- 9.2 Two workshops were held with stakeholders during the early 'scoping' phase of the sustainability appraisal process during April and May 2007. A further Sustainability Appraisal Panel workshop was held in November 2008 to involve key stakeholders with a range of different interests and expertise in testing an early draft of the preferred options policies against the sustainability appraisal criteria process.
- 9.3 A Habitats Directive Assessment screening exercise has been undertaken on the emerging policies in the North London Waste Plan. The screening exercise is the first step of the HDA process which aims to identify any significant impacts on any nature conservation sites of European importance (Natura 2000 and Ramsar sites) that could potentially arise as a result of the policies included in the development plan document. Natura 2000 sites within 10 km of the Plan boundary have been identified: Epping Forest Special Area for Conservation (SAC), Wormley-Hoddesdonpark Woods SAC, Wimbledon Common SAC and Lee Valley Special Protection Area (SPA) and Ramsar. The primary and secondary qualifying features of these sites have been taken into account in the screening appraisal process.
- 9.4 The Habitats Directive screening report reasoned that four of the policies were considered to have some potential to affect some of the Natura 2000 sites identified, either directly or indirectly. Epping Forest SAC and Lee Valley SPA and

Ramsar were considered to be particularly vulnerable to potential adverse impacts as a result of some of the policies contained within the Plan. Recommendations were made on the re-writing of these policies and these have been taken on board in the development of the policies.

- 9.5 A stage 2 assessment under the Habitats Directive of the waste sites identified in the plan is being carried out.

10. Chief Financial Officer Comments

- 10.1 The Cabinet considered an update report on the North London Waste Plan at its meeting on the 18th November 2008. That report set out a revised timetable for the development of the Plan, and an increase in the total budget from £1,108,676 to £1,174,424, including an additional cost of £33,845 in 2011/12 (or £4,835 per borough). This report sets out a further increase in the total budget of £36,902 to £1,211,316 (or £5,292 per borough).
- 10.2 The revenue budget for Urban Environment for 2009/10 includes one-off additional resources of £100k to enable the policy team to deliver all planning documents required for the Local Development Framework including the core strategy. The estimated revised cost of producing the waste plan is £32,988 in 2009/10 for Haringey which could be met from the £100k agreed investment. Unless additional resources are agreed, the costs in 2010/11 and 2011/12 (£26,554 and £39,167 respectively) will have to be managed within the approved cash limit for Urban Environment. The Council's share of the costs incurred to date has been met from within existing approved budgets.
- 10.3 There may be further additional costs for the consultants commissioned to develop the Plan but this has not been confirmed at this stage. Appropriate approval for additional expenditure will be sought if necessary.

11. Head of Legal Services Comments

- 11.1 The Head of Legal Services notes the contents of the report and comments that it is within the remit of Cabinet to approve the draft North London Waste Plan (and Preferred Options report) for consultation.
- 11.2 In respect of the final North London Waste Plan, the Head of Legal Service comments that this will be a Development Plan Document which will allocate land for a certain use, and will require full Council approval before it is submitted to the Secretary of State.

12. Equalities and Community Cohesion Comments

- 12.1 As a part of the development of the North London Waste Plan, all documents undergo a continuous process of Equalities Impact Assessment to assess the impact of the plan may have on ethnic minorities; young people and children; older people; disabled people; lesbians; gays bisexuals and transgendered; and different faith groups are considered in-line with Haringey's and the other 6 borough's approach to equal opportunities. The publicly available North London Waste Plan Equalities Impact Assessment ensures that information on key issues is provided throughout the development of the plan.
- 12.2 There was a screening assessment of the Equalities Impact Assessment of the Issues and Options Report of the North London Waste Plan. The results showed that the majority of issues and options contained within the Waste Plan would have indiscriminate mixed impacts upon all target groups and would not lead to an adverse discriminatory impact upon specific target groups. Only one high level negative impact was identified in association with one issue and option. This is in relation to sustainable transport and may potentially result in a discriminating adverse impact upon Black and Minority Ethnic groups, older people and certain faith groups. This option was not taken forward as the preferred option for this issue, and so a stage 2 Equality Impact Assessment was not required.
- 12.3 There was a further screening assessment of the Equalities Impact Assessment of the proposed policies in the preferred options report. The results show that the majority of the proposed policies for the North London Waste Plan will have indiscriminate mixed impacts upon all target groups and will not lead to an adverse discriminatory impact upon specific target groups. Recommendations were made for modifications to the proposed policies to remove the effects of low negative impacts and offer general enhancement of the policies and these have been taken on board as the policies have been revised during the process.
- 12.4 At the issues and options consultation, boroughs assisted in identifying groups representing key parts of the community. An offer was made to visit local groups and as a result a number of targeted meetings were held in addition to the public workshops. At the preferred options consultation it is intended to repeat this offer and hold further targeted meetings.

13. Consultation

- 11.1 The development of the North London Waste Plan involves a process of detailed internal and wider external consultation. The Plan has already undergone public consultation for the Issues and Options stage. This included newspaper adverts, leaflets, posters, public workshops in each of the seven boroughs and follow up

visits to interested groups. A summary of the responses has been made available and the responses used to inform the next stage of the Plan, the Preferred Options document. The next round of consultation on the preferred options, scheduled for October – November 2009 will involve:

- public consultation sessions in each of the seven boroughs, advertised in local newspapers;
- follow-up meetings with various community groups and local organisations. These can be requested by any such group and the opportunity advertised to all groups and individuals on our mailing lists and via the publicity produced;
- interactive questionnaire on the project website;
- copies of the report made available in council planning offices and libraries.

13.2 Consultation will be carried out on the Preferred Options in October - November 2009. The result of this consultation will be made publicly available and will be used to draft the final document to go before the Planning Inspector.

14. Service Financial Comments

14.1 The Effect of Timetable Changes on Budget.

14.2 The increase in 2011/2012 is **estimated**, and refers only to the additional costs for the Programme Manager.

North London Waste Plan – revised budget

	2006/ 2007	2007/ 2008	2008/ 2009	2009/ 2010	2010/ 2011	2011/ 2012	Total
Consultancy costs	£29,000	£127,993					
Programme Manager	0	3	£98,726	£53,845	£15,000	£15,000	£339,564
Publicity	£13,000	0	£57,703	£60,719	£66,908	£68,944	£338,316
Examination	£450	£30,140	£881	£30,744	£24,850	£16,380	£103,445
5 Variations						£171,750	
	£0	£77,998	£23,751	£79,418	£19,835	£57,250	£229,000
						0	£201,002
Total	£42,450	£293,834	£184,077	£230,915	£185,879	£274,172	£1,211,326
cost per borough	£6,064	£41,976	£26,297	£32,988	£26,554	£39,167	£173,047

14.3 There is a reduction in borough contributions for 2008/09 and 2009/10 but a great increase in 2011/11 because the examination period will fall within one financial year whereas previously it was spread over two financial years (2009/10 and 2010/11). It is possible that this phasing could change.

15. Local Government (Access to Information) Act 1985

- 15.1 a. North London Waste Plan Issues and Options report
- b. North London Waste Plan Issues and Options technical report
- c. North London Waste Plan Equalities Impact Assessment
- d. North London Waste Plan Habitats Directive Screening Assessment
- e. North London Waste Plan Strategic Flood Risk Assessment
- f. North London Waste Plan Sustainability Appraisal Scoping Report

15.2 All the above documents are available on the North London Waste Plan website at: www.nlwp.net/documents/documents.html

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**Appendix 1: North London Waste Plan Preferred Options Report.
October 2009.**

To be Attached
See attached PDF Document)

Appendix 2: Supplemental Memorandum of Understanding

JOINT WASTE PLANNING IN NORTH LONDON SUPPLEMENTAL MEMORANDUM OF UNDERSTANDING

This **SUPPLEMENTAL MEMORANDUM OF UNDERSTANDING THEDAY
OF.....
BETWEEN**

- (1) **THE LONDON BOROUGH OF CAMDEN** of Town Hall, Judd Street, London WC1H 9LP ("Camden") and
 - (2) **The LONDON BOROUGH OF BARNET** of Town Hall, The Burroughs, London NW4 4BG
 - (3) **THE LONDON BOROUGH OF HACKNEY** of Hackney Town Hall, Mare Street, London E8 1EA
 - (4) **THE LONDON BOROUGH OF HARINGEY** of Civic Centre, High Road, London N22 8LE
 - (5) **THE LONDON BOROUGH OF ENFIELD** of Civic Centre, Silver Street, London EN1 3XY
 - (6) **THE LONDON BOROUGH OF ISLINGTON** of 222 Upper Street, London N1 1XR.
 - (7) **THE LONDON BOROUGH OF WALTHAM FOREST** of Waltham Forest Town Hall, Forest Road, London E17 4JF
- Referred to throughout this document as the "North London Boroughs"
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1. This Deed is supplemental to a Memorandum of Understanding entered into by all the North London Boroughs on 26th February 2007 ("the MOU") for the purpose of producing a Joint Waste Development Plan Document ("the project plan").
2. On the 29th January 2007 Camden entered into a contract with Mouchel Parkman ("the contract") for the provision of consultancy services to the project plan.
3. Paragraph 9.5 and Schedule 3 of the MOU set out the indicative costs over the proposed three years of the project.
4. The original indicative costs of the project have now been revised and a revised base budget is attached at Schedule 1 and will be subject to ongoing review in accordance with the provisions of the MOU.
5. The North London Boroughs hereby agree to share on an equal basis all the revised base budget costs as set out in Schedule 1 except for the contribution for the Strategic Flood Risk Assessment element of contract variation 1.

6. Following completion of the MOU it was agreed that a committee of the Heads of Planning or equivalent Chief Officer of each of the North London Boroughs would meet on a regular basis to review the project plan.
7. It is now agreed that Clause 9.4 of the MOU is amended to remove the words "Planning Officers Group" and replace these with "Heads of Planning in conjunction with their Planning Members Group representative"
8. In accordance with clause 9.4 of the MOU where the Heads of Planning or equivalent Chief Officer in conjunction with their Planning Members Group representative approve additional expenditure in connection with the production of the project plan, the North London Boroughs agree that Camden may seek a variation of the contract with Mouchel Parkman and to give effect to such variation each of the North London Boroughs further undertakes to make payment of their proportion of the of the costs of such contract variation.
9. For the avoidance of doubt all other provisions of the MOU save for Clause 9.5 and Schedule 3 shall apply to this supplemental Deed of Variation.
10. This Supplemental Memorandum of Agreement may be entered into in the form of two or more counterparts, each executed by one of the parties.

IN WITNESS whereof this document has been executed and delivered as a Deed by the parties the day and year first before written.

THE COMMON SEAL of THE)
MAYOR AND BURGESSES OF THE)
LONDON BOROUGH OF CAMDEN)
was hereunto affixed in the presence of:-)

Authorised Signatory
Authorised Signatory

THE COMMON SEAL of THE)
MAYOR AND BURGESSES OF THE)
LONDON BOROUGH OF BARNET)
was hereunto affixed in the presence of:-)

Authorised Signatory
Authorised Signatory

THE COMMON SEAL of THE)
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LONDON BOROUGH OF HACKNEY)
was hereunto affixed in the presence of

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THE COMMON SEAL of THE)
MAYOR AND BURGESSES OF THE)
LONDON BOROUGH OF HARINGEY)
Was hereunto affixed in the presence of)

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THE COMMON SEAL of THE)
MAYOR AND BURGESSES OF THE)
LONDON BOROUGH OF ENFIELD)

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MAYOR AND BURGESSES OF THE)
LONDON BOROUGH OF ISLINGTON)

Authorised Signatory

Authorised Signatory

THE COMMON SEAL of THE)
MAYOR AND BURGESSES OF THE)
LONDON BOROUGH OF WALTHAM FOREST)
was hereunto affixed in the presence of:-)

Authorised Signatory

Authorised Signatory

Schedule 1

North London Waste Plan – revised budget							
	2006/ 07	2007/ 08	2008/ 09	2009/ 10	2010/ 11	2011/ 12	Total
Consultancy costs	£29,000	£127,93	£98,726	£53,845	£15,000	£15,000	£339,564
Programme Manager	£13,000	£57,703	£60,719	£66,908	£68,944	£71,042	£338,316
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